# 2016

#### Q2 2016 REVENUE\* Conference Call July 26 at 6:15pm CET

\* Not audited



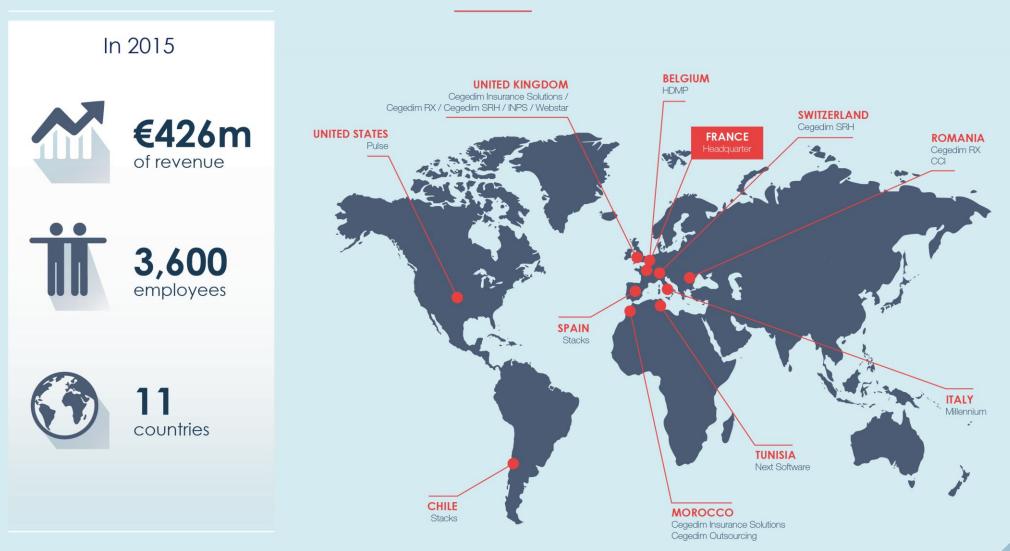
#### SAFE HARBOR STATEMENT

This presentation contains forward-looking statements (made pursuant to the safe harbour provisions of the Private Securities Litigation Reform Act of 1995). By their nature, forward-looking statements involve risk and uncertainty. Forward-looking statements represent the company's judgment regarding future events, and are based on currently available information. Consequently the company cannot guarantee their accuracy and their completeness, and actual results may differ materially from those the company anticipated due to a number of uncertainties, many of which the company is not aware of. For additional information concerning these and other important factors that may cause the company's actual results to differ materially from expectations and underlying assumptions, please refer to the reports filed by the company with the 'Autorité des Marchés Financiers'.





#### An innovative technology and services company



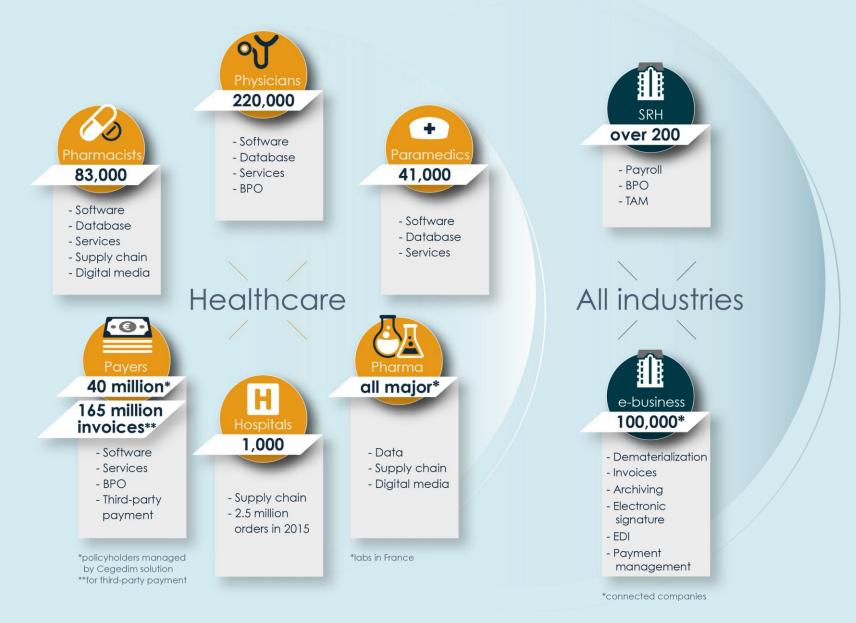






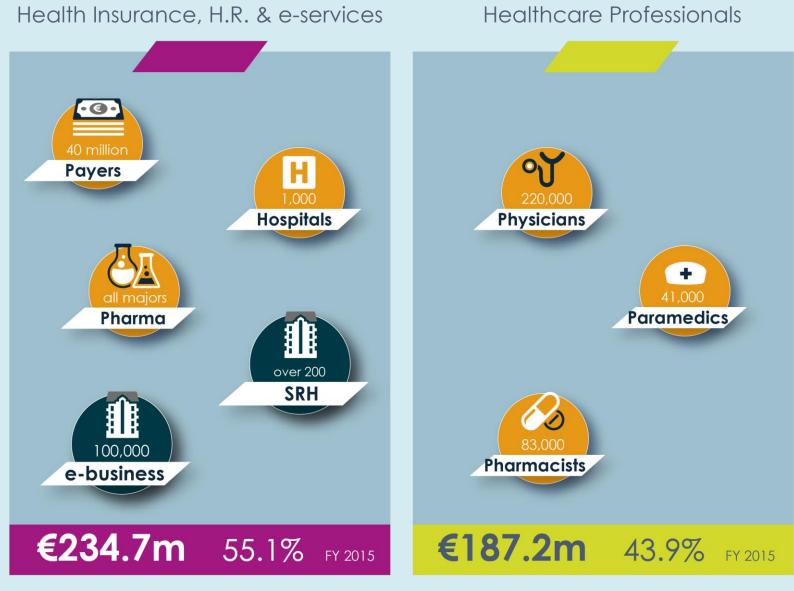
**Our business** 

 $\times$ 





## $\times$ Our divisions $\times$







Revenue on Capitalized R&D Ratio





+268 bps

+54%

change between March 2015 and March 2016



#### $\times$ Our Positions $\times$



# $\times$ Our Strengths $\times$



Leading market positions in each of our divisions



Stable, well-balanced and diversified revenue mix





HY 2016 Revenue

cegedim



# Roadmap for Profitable and Sustainable Growth

#### 2015

- **Disposal** of the CRM and Strategic Data division
- Acquisition of Activus
   and US assets of
   Nightingale
- Beginning of Cegedim
   strategic repositioning

eaedim

#### - Organization change

- Change in business model

**Group Transformation** 

Management

evolution

2016 - 2017

- Significant investments

#### 2018

- Full benefit of Group
  transformation
- Well-positioned for the coming years



#### **Cegedim Investments**



#### Product Update

- Upgrades to reflects market changes
- Introduce new offer





SaaS / Cloud

- All new solutions will be Cloud based
- Will reduce cost of development, maintenance and production
- Drives more recurring
   revenue
- Added value
   proposal



**BPO** 

- Process efficiency
- Flexibility in scaling
- Trends toward more outsourcing





**Q2 Revenue** €109.3 +2.9% reported +2.4% L-f-L Key Points

Group offering shifting to the cloud

Significant numbers of contracts signed

Revenue up Margin impacted

HY Revenue €215.5m +4.3% reported +3.6% L-f-L

 Profit impacted by investments, reorganization and transformation



Despite uncertain economic conditions and a challenging geopolitical context Cegedim maintains its target for 2016 revenue



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#### HY-16 Revenue Growth

	Division	HY-15	L-f-L	Structure	Currency	Reported	HY-16
-	Health Insurance H.R. & e-services	110.7	+9.6%	+3.0%	+0.0%	+12.5%	124.6
	Healthcare Professionals	94.0	(3.0)%		(2.0)%	(5.0)%	89.4
	Activities not allocated	1.9	(18.4)%			(18.4)%	1.6
	Cegedim	206.7	+3.6%	+1.6%	(0.9)%	+4.3%	215.5

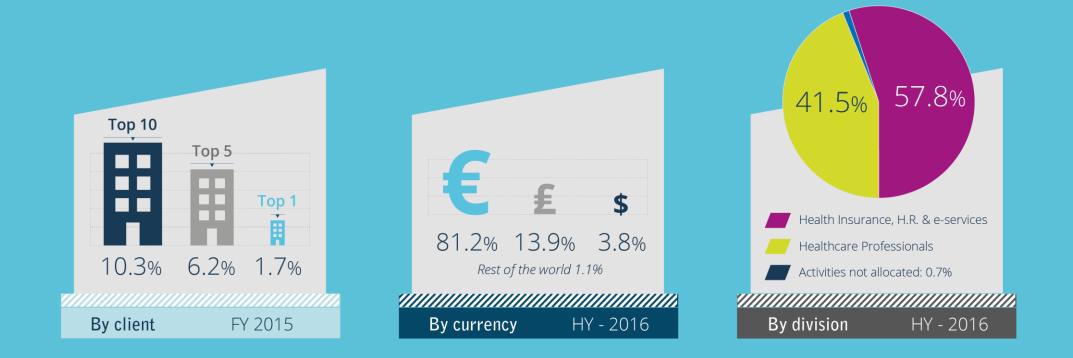


## Q2-16 Revenue Growth

Division	Q2-15	L-f-L	Structure	Currency	Reported	Q2-16
Health Insurance H.R. & e-services	57.0	+10.3%	+3.5%	+0.0%	+13.8%	64.8
Healthcare Professionals	48.1	(6.3)%		(2.9)%	(9.2)%	43.7
Activities not allocated	1.1	(29.2)%			(29.2)%	0.8
Cegedim	106.2	+2.4%	+1.9%	(1.3)%	+2.9%	109.3



## Well Diversified Revenue Sources



- Strong visibility across direct revenues streams
- Long-term contracts
- High retention rates in all business divisions



## Health Insurance, H.R. & e-services

#### HY Revenue

+9.6% L-f-l

#### Significant growth at

- Cegedim Insurance Solutions despite the transition to the SaaS/Cloud
- iGestion, BPO activities for Health Insurance Cies
- Third-party payments flows
- Cegedim SRH SaaS platform for HR
   management
- GIS SaaS platform for electronic data flows including payment platforms (Cegedim e-business)

 Start of operations with several clients in Q2 and new contracts signed

10.3% L-f-l

• The trends seen in the first quarter accelerated in the second quarter

Q2 Revenue

Revenue also bolstered by the acquisition of Activus



## **Healthcare Professionals**

#### HY Revenue

ledim

(3.0)% L-f-l

#### Pulse

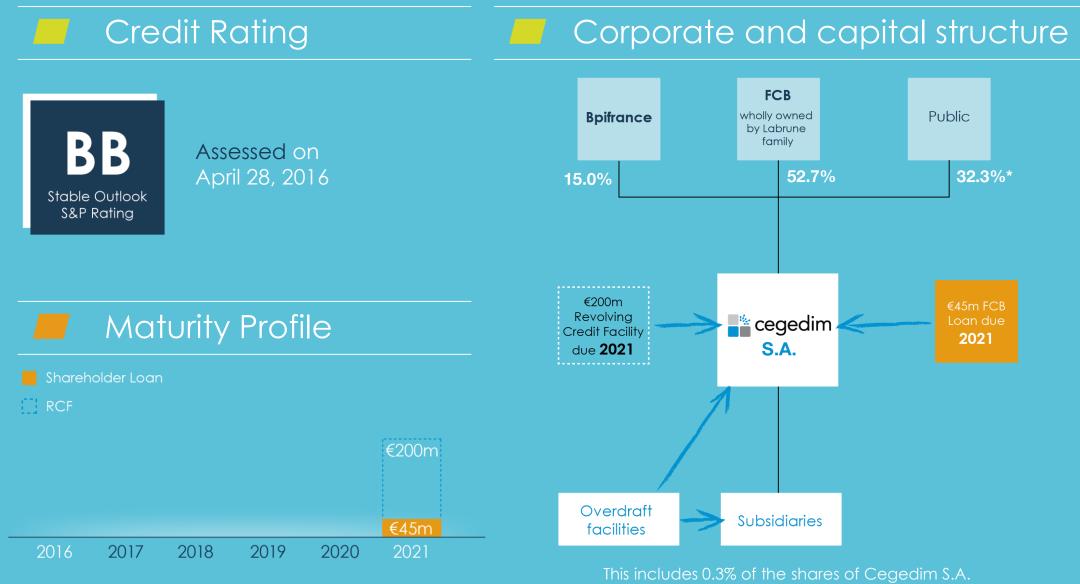
- Decline in revenue in June postponement of certain RCM product
- New management
- Cloud offering should be available in the next few months
- Negative impact expected on profit
- French Physical therapists and nurses
  - Growth in Q2 which more offset the Q1 shortfall

Q2 Revenue 💊 (6.3)% L-f-l

- Computerization of UK doctors
  - Market is now moving predominantly to cloud-based offerings
  - Cegedim's own cloud offering are expected in 2017
- Computerization of French pharmacists
  - Low order in take at end of 2015 impacted negatively Q2 revenue
  - At end of May order book has filled back up since the release of the new product Smart Rx
- Belgium doctors
  - Negative Impact of switching to an SaaS Model



## Solid Capital Structure



held by Cegedim S.A. as of March 31, 2016

🖗 cegedim



In 2015, the UK represented 15.1% of consolidated Group revenue and 19.2% of Group EBIT

- Cegedim operates in the UK in local currency, as it does in all the countries where it operates.
- Thus, the impact on the consolidated Group EBIT margin should be marginal.

(1) These projections are publicly disclosed on July 26, 2016. the fact that Cegedim include these projections in this presentation should not be taken to mean that these projections continue to be our projections as of any subsequent date. Please refer to point 3,7 "Outlook" in our 2015 Registration Document.





- Group transformation continue
- Robust investment in R&D maintained for 2016
- Transition to SaaS and BPO deployment
- Cegedim expects to start seeing the benefits in 2017 and full impact in 2018

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In an uncertain economic conditions and a challenging geopolitical context, Cegedim expects<sup>(1)</sup> for 2016 at least stable revenue from continuing activities and will update its EBITDA target in September

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#### Appendix





## Cegelease activity has evolved:

In 2001	In 2015
Exclusive reseller of Group's products	Broker of financial leases
Cegedim: unique supplier	Many different suppliers
Payment solution for Pharmacist	Financing solutions for all healthcare professionals and others professionals
All contracts are self-financed	Majority of contract are resold to banks
Cegelease bears all the risk	The majority of risk is transferred to banks



## Q1 2015 Revenue Restatement by Division

	<b>Reported</b> Q1-2015	Restatement	<b>Restated</b> Q1-2015
Health Insurance H.R. & e-services	54.0	(0,3) <sup>(1)</sup>	53.7
Healthcare Professionals	37.2	8.7	45.9
Cegelease	29.3	(29.3)	
Activities not allocated	0.8		0.8
Cegedim	121.3	(20.8)	100.4



## Q2 2015 Revenue Restatement by Division

	<b>Reported</b> Q2-2015	Restatement	<b>Restated</b> Q2-2015
Health Insurance H.R. & e-services	57.5	(0.5) <sup>(1)</sup>	57.0
Healthcare Professionals	39.4	8.7	48.1
Cegelease	26.8	(26.8)	
Activities not allocated	1.1		1.1
Cegedim	124.8	(18.6)	106.2



## HY 2015 Revenue Restatement by Division

	Reported HY-2015	Restatement	<b>Restated</b> HY-2015
Health Insurance H.R. & e-services	111.5	(0.8) <sup>(1)</sup>	110.7
Healthcare Professionals	76.5	17.5	94.0
Cegelease	56.1	(56.1)	
Activities not allocated	1.9		1.9
Cegedim	246.1	(39.5)	206.7





#### We welcome your questions and comments

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